

Metropolitan Airports Commission

| TO: | Operations, Finance and Administration Committee |
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| FROM: | Kathy Fisher, Manager - Budget (612-726-8158) |
| SUBJECT: | Budget Variance Report – February 2024 |
| DATE: | March 27. 2024 |

FOR ACTION

Summary

The Metropolitan Airports Commission (MAC) Commission Bylaws and Rules of Procedure indicate that staff would provide monthly Variance Reports to the Operations, Finance and Administration Committee for review/ratification.

Action Requested

Recommend that the full Commission accept the Budget Variance Report and authorize expenditures in these categories up to the budgeted or forecasted budget amounts.

Report

The February 2024 Budget Variance Report is attached, which summarizes year-to-date operating and non-operating revenue and expenses and variances from budgeted amounts.

Metropolitan Airports Commission Budget Variance Report - February 2024 Operating Revenue

| | | 2023 2024 | | | | | | | Total | | |
|-------------------------------------|----------|-------------|----|------------|------|------------|----|-----------|----------|----------------|--|
| | | ear to Date | | Year 1 | To D | Date | | Dollar | % | 2024 | |
| | | Actual | | Actual | | Budget | | Variance | Variance | Budget | |
| OPERATING REVENUE | | | | | | | | | | | |
| Airline Rates & Charges | | | | | | | | | | | |
| Airline Agreement | | | | | | | | | | | |
| Landing Fees | \$ | 12,524,492 | \$ | 14,245,098 | \$ | 14,711,981 | \$ | (466,883) | -3.2% \$ | 5 105,085,577 | |
| Ramp Fees | | 1,315,493 | | 1,611,581 | | 1,611,568 | | 13 | 0.0% | 9,669,451 | |
| Airline R & R | | 941,802 | | 962,038 | | 966,786 | | (4,748) | | 5,800,743 | |
| Terminal 1 Rentals | | 8,484,437 | | 9,627,830 | | 9,608,946 | | 18,884 | 0.2% | 57,653,908 | |
| Terminal 1 Other Rentals | | 1,189,152 | | 1,276,535 | | 1,156,954 | | 119,581 | 10.3% | 9,936,241 | |
| Concessions Rebate | | - | | - | | | | - | | (23,154,590 | |
| Total Airline Agreement | | 24,455,376 | | 27,723,082 | | 28,056,235 | | (333,153) | | 164,991,330 | |
| Terminal 2 Lobby Fees | | 1,650,809 | | 2,510,471 | | 2,194,752 | | 315,719 | 14.4% | 15,180,930 | |
| Terminal 2 Other/Passenger Fees | | 1,082,465 | | 777,402 | | 674,939 | | 102,463 | 15.2% | 5,414,860 | |
| Total Airline Rates & Charges | \$ | 27,188,650 | \$ | 31,010,955 | \$ | 30,925,926 | \$ | 85,029 | 0.3% \$ | 185,587,120 | |
| Concessions | | | | | | | | | | | |
| Terminal/Other | | | | | | | | | | | |
| Food & Beverage | \$ | 3,643,336 | \$ | 3,582,672 | \$ | 3,757,559 | \$ | (174,887) | -4.7% \$ | 33,431,918 | |
| News | | 563,839 | | 579,122 | | 576,311 | | 2,811 | 0.5% | 5,930,482 | |
| Retail | | 691,509 | | 703,325 | | 702,507 | | 818 | 0.1% | 5,420,964 | |
| Passenger Services | | 1,692,235 | | 1,957,921 | | 1,774,261 | | 183,660 | 10.4% | 8,847,529 | |
| Total Terminal/Other | \$ | 6,590,919 | \$ | 6,823,040 | \$ | 6,810,638 | \$ | 12,402 | 0.2% \$ | 53,630,893 | |
| Parking/Ground Transportation | | | | | | | | | | | |
| Parking | \$ | 20,639,804 | \$ | 23,194,438 | \$ | 21,702,943 | \$ | 1,491,495 | 6.9% 3 | 5 131,481,962 | |
| Ground Transportation Fees | | 1,242,212 | | 1,423,879 | | 1,317,091 | | 106,788 | 8.1% | 16,720,497 | |
| Auto Rental-On Airport | | 3,234,504 | | 3,237,924 | | 3,237,391 | | 533 | 0.0% | 25,382,062 | |
| Total Parking/Ground Transportation | | 25,116,520 | | 27,856,241 | | 26,257,425 | | 1,598,816 | 6.1% | 173,584,521 | |
| Other Concessions | | 414,116 | | 434,627 | | 418,691 | | 15,936 | 3.8% | 2,989,302 | |
| Total Concessions | \$ | 32,121,555 | \$ | 35,113,908 | \$ | 33,486,754 | \$ | 1,627,154 | 4.9% \$ | \$ 230,204,716 | |
| Rentals/Fees | | | | | | | | | | | |
| Buildings & Facilities | \$ | 2,745,639 | \$ | 2,859,038 | \$ | 2,884,983 | \$ | (25,945) | | | |
| Building Auto - CFCs | | 995,820 | | 1,079,470 | | 1,012,096 | | 67,374 | 6.7% | 21,085,326 | |
| Ground Rentals | | 2,090,827 | | 2,851,880 | | 2,842,496 | | 9,384 | 0.3% | 17,065,602 | |
| Reliever Airports | | 1,381,244 | | 1,510,070 | | 1,413,381 | | 96,689 | 6.8% | 10,519,812 | |
| Total Rentals/Fees | \$ | 7,213,530 | \$ | 8,300,458 | \$ | 8,152,956 | \$ | 147,502 | 1.8% \$ | 66,534,553 | |
| Utilities and Other Revenue | | | | | | | | | | | |
| Utilities | \$ | 719,252 | \$ | 700,342 | \$ | 699,204 | \$ | 1,138 | 0.2% \$ | | |
| GA/Airside Fees | | 846,167 | | 798,314 | | 775,385 | | 22,929 | 3.0% | 7,402,399 | |
| MCD Fees | | 334,324 | | 359,256 | | 360,181 | | (925) | | 4,942,698 | |
| Other Revenues | | 386,923 | | 406,611 | | 436,759 | | (30,148) | | 2,426,819 | |
| Reimbursed Expense | <u> </u> | 674,720 | | 471,121 | | 531,152 | | (60,031) | | 3,786,940 | |
| Total Utilities and Other Revenue | \$ | 2,961,386 | \$ | 2,735,644 | \$ | 2,802,681 | \$ | (67,037) | -2.4% | 5 25,472,148 | |
| Total Operating Revenue | \$ | 69,485,121 | \$ | 77,160,965 | \$ | 75,368,317 | \$ | 1,792,648 | 2.4% | 507,798,537 | |

Brackets () Represent Revenue Items under Budget and Expense Items over Budget

Budget Variance Report - February 2024 Operating Expense Non-Operating Revenue & Expense

| | | 2023 | 2024 | | | | | | | | Total | |
|---|-------|------------------------|------|------------|------|------------|----|-----------|----------|----|-------------|--|
| Total Operating Revenue | Y | Year to Date Actual | | Year 1 | To D | ate | | Dollar | % | | 2024 | |
| | | | | Actual | | Budget | | Variance | Variance | | Budget | |
| | \$ | 69,485,121 | \$ | 77,160,965 | \$ | 75,368,317 | \$ | 1,792,648 | 2.4% | \$ | 507,798,537 | |
| OPERATING EXPENSE | | | | | | | | | | | | |
| Personnel | \$ | 15,767,353 | \$ | 17,815,131 | \$ | 17,942,784 | \$ | 127,653 | 0.7% | \$ | 123,531,811 | |
| Administrative Expenses | | 237,943 | | 236,075 | | 230,268 | | (5,807) | -2.5% | | 2,276,841 | |
| Professional Services | | 546,989 | | 286,329 | | 328,034 | | 41,705 | 12.7% | | 14,638,437 | |
| Utilities | | 1,007,929 | | 1,344,232 | | 1,442,581 | | 98,349 | 6.8% | | 24,939,663 | |
| Operating Services/Expenses | | 5,765,720 | | 6,557,818 | | 6,603,739 | | 45,921 | 0.7% | | 40,290,401 | |
| Maintenance | | 5,955,746 | | 6,778,865 | | 7,989,254 | | 1,210,389 | 15.2% | | 67,035,005 | |
| Other | | 1,953,886 | | 2,713,396 | | 2,778,506 | | 65,110 | 2.3% | | 12,435,044 | |
| Total Operating Expense | \$ | 31,235,566 | \$ | 35,731,846 | \$ | 37,315,166 | \$ | 1,583,320 | 4.2% | \$ | 285,147,202 | |
| (excludes depreciation and noise amortiza | tion) | | | | | | | | | | | |

Net Operating Revenue

ſ

\$ 38,249,555 \$ 41,429,119 \$

38,053,151 \$

3,375,968 8.9% \$ 222,651,335

NON-OPERATING REVENUE (EXPENSE)

| | | 2023 | | | | 2024 | | | | Total | |
|--|--------------|--------------|--------------|--------------|----|--------------|----|-----------|--------------|---------------------|--|
| | Year to Date | | Year To Date | | | | | Dollar | % | 2024 | |
| | | Actual | | Actual | | Budget | | Variance | Variance | Budget | |
| Other Non-Operating Revenue | | | | | | | | | | | |
| Interest Income | \$ | 1,146,760 | \$ | 1,636,763 | \$ | 1,536,424 | \$ | 100,339 | 6.5% | \$ 9,218,000 | |
| Unrealized Gain/Loss-Investments | | (206,809) | \$ | (273,614) | \$ | - | \$ | (273,614) | - | \$ - | |
| Self-Liquidating Income | | 97,947 | | 103,610 | | 103,610 | | - | 0.0% | 621,658 | |
| | \$ | 1,037,898 | \$ | 1,466,759 | \$ | 1,640,034 | \$ | (173,275) | -10.6% | \$ 9,839,658 | |
| Debt Service | | | | | | | | | | | |
| Short Term Financing | \$ | (210,009) | \$ | (687,297) | \$ | (687,297) | \$ | - | 0.0% | \$ (4,811,757) | |
| Bond Principal & Interest | | - | | - | | - | \$ | - | 0.0% | (129,519,339) | |
| Equipment Financing Principal & Interest | | (863,255) | | (900,885) | | (900,885) | \$ | - | 0.0% | (7,813,877) | |
| | \$ | (1,073,264) | \$ | (1,588,182) | \$ | (1,588,182) | \$ | - | 0.0% | \$ (142,144,973) | |
| Equipment | | | | | | | | | | | |
| Capital Expenditures | \$ | (211,341) | \$ | (253,025) | \$ | (286,768) | \$ | 33,743 | -11.8% | \$ (1,702,609) | |
| Equipment Purchases | | (596,023) | | (2,393,586) | | (2,393,586) | | - | 0.0% | (34,450,053) | |
| Equipment Financing | | - | | - | | - | | - | 0.0% | 19,000,000 | |
| | \$ | (807,364) | \$ | (2,646,611) | \$ | (2,680,354) | \$ | 33,743 | -1.3% | \$ (17,152,662) | |
| Other | | | | | | | | | | | |
| Six Month Reserve Transfer | \$ | (13,332,917) | \$ | (21,754,094) | \$ | (21,754,094) | \$ | - | 0.0% | \$ (21,649,164) | |
| Grant Reimbursements | | - | | 45,079,910 | | 45,000,000 | | 79,910 | 0.2% | 45,000,000 | |
| Gain (Loss) on Equipment & Other | | 126,270 | | 20,679 | | 20,679 | | - | 0.0% | (4,275,350) | |
| | \$ | (13,206,647) | \$ | 23,346,495 | \$ | 23,266,585 | \$ | 79,910 | 0.3% | \$ 19,075,486 | |
| Total Non-Operating Revenue (Expense) | \$ | (14,049,377) | \$ | 20,578,461 | \$ | 20,638,083 | \$ | (59,622) | -0.3% | \$ (130,382,491) | |
| Net Revenue Available for Designation | \$ | 24,200,178 | \$ | 62,007,580 | \$ | 58,691,234 | \$ | 3,316,346 | <u>5.7</u> % | \$ 92,268,844 | |

Brackets () Represent Revenue Items under Budget and Expense Items over Budget

OPERATING REVENUE

Total Operating Revenue for February year-to-date is over budget \$1,792,648 or 2.4%. The larger variances are explained within Airline Rates & Charges and Concessions categories.

Airline Rates & Charges

Airline Rates & Charges are \$85,029 or 0.3% higher than budget as Landing Fees are \$466,883 lower than projected in the budget. This shortage is offset by Terminal 2 Lobby and Other Fees, which are exceeding the budget by \$418,182.

Concessions

Concessions revenue is \$1,627,154 or 4.9% higher than budget. This overage is mainly due to parking revenue, which is \$1,491,495 greater than budget. Passengers are spending more than was projected in the budget, including increases in pre-book parking. Transportation Network Company fees are also exceeding the budget.

OPERATING EXPENSE

Total operating expense for February year-to-date is under budget \$1,583,320 or 4.2%. Lower maintenance expenses are the main cause of this variance.

Maintenance

Maintenance costs are under budget \$1,210,389 or 15.2%. The January and February weather has been mild and lacked precipitation. Therefore, the need for snow removal equipment was lower than budgeted for a normal winter. Also, less snow melt materials were used.